





### Impact Assessment Tool User Guide

Updated 12 January 2016



















### **Executive Summary**

The objective of FI-IMPACT is to facilitate measurement and forecast of potential takeup and socio-economic impact of Phase 3 of the Future Internet PPP (FI-PPP). This involves collecting empirical data from Phase III Accelerator Projects and their subgrantees co-funded under the FI-PPP.

In the context of the FI-IMPACT Impact Assessment Methodology, Key Performance Indicators (KPIs) and an assessment framework has been developed to support the overall impact assessment of the FI-PPP Phase 3 and assist in forecasting the potential impact of this intervention up to 2020.

FI-IMPACT has developed two Impact Assessment tools which are targeted at different stakeholders within the FIWARE ecosystem. These tools have three main objectives:

- a) To provide a mechanism to support FIWARE FI-PPP Phase 3 funded projects, as well as SMEs and web entrepreneurs not directly funded to date under FIWARE, to actively think about the Innovation Focus, Market Focus, Feasibility, Market Needs and Social Impact related to their intiative as it develops.
- b) To provide a mechanism to collect empirical data from FIWARE FI-PPP Phase 3 funded projects to contribute to the overall impact assessment of the FI-PPP Phase 3 and assist in forecasting the potential impact of this intervention up to 2020
- c) To provide respondents with an Impact Assessment Report which provides feedback on each of the KPIs as well as benchmarking themselves against the average performance of the wider FIWARE PI-PPP Phase 3 ecosystem. This will give Stakeholders quantitative insight allowing them to take corrective initiative where required.

This report outlines the User Guide for the FI-IMPACT Impact Assessment Tool.

#### **Disclaimer**

This document may contain material, which is the intellectual property of a FI-Impact contractor. It cannot be reproduced or copied without permission. All FI-Impact consortium partners have agreed to the full publication of this document. The commercial use of any information contained in this document may require a license from the owner of that information. The information in this document is provided "as is" and no guarantee or warranty is given that the information is fit for any particular purpose. The user thereof uses the information at their sole risk and liability.

### **FI-IMPACT**— Future Internet Impact Assurance - Project number 632840

### FI-IMPACT Impact Assessment Tool - User Guide

#### Index

1. Introduction	4
1.1. Context	4
1.2. Objectives	4
1.3. Overview of FI-IMPACT Impact Assessment Tools	5
1.4. Conclusion	6
2. Impact Assessment User Guide for FI-PPP Phase 3 sub-grantees	7
2.1. Set up User Account	7
2.2. Associate project record with user account	9
2.3. Undertake Impact Assessment	10
2.4. My Page	21
2.5. Technical Support	23
3. Self Assessment / Impact Assessment Report	24
3.1. Technical Support	28
Figures	
Figure 1: Initial User Registration for Impact Assessment Tool	8
Figure 2: Set up User Account	
Figure 16: Associate Project Record with User account	9
Figure 4: My Page to start Impact Assessment Tool	10
Figure 5: Organisational Profile of Impact Assessment Tool	14
Figure 6: Innovation Focus of Self Assessment Tool	15
Figure 7: Market Focus of Impact Assessment Tool	18
Figure 8: Feasibility Section of Impact Assessment Tool	19
Figure 9: Market Needs of Impact Assessment Tool	20
Figure 10: Social Impact Section of Impact Assessment Tool	21
Figure 11: My Page - Access to data submitted via Impact Assessment T	ool22
Figure 13: Impact Assessment Report - Innovation	25
Figure 15: Impact Assessment Report – Feasibility	26
Figure 16: Impact Assessment Report - Market Needs	26
Figure 17: Impact Assessment Report - Social Impact	27
Figure 18: Impact Assessment Report on - Overview	28

### 1. Introduction

#### 1.1. Context

FI-IMPACT<sup>1</sup> is a Support Action focused on Impact Assessment of Phase 3 of the Future Internet PPP (FI-PPP)<sup>2</sup>.

The objective is to facilitate measurement and forecast of potential take-up and socioeconomic impact of FI-PPP Phase 3. This involves collecting empirical data from Phase 3 Accelerator Projects and their sub-grantees co-funded under the FI -PPP.

As part of the implementation of the Impact Assessment Methodology, FI-IMPACT prepared an Impact Assessment Guidebook <sup>3</sup> to support FIWARE and FI-PPP Stakeholders to better understand the relationship between FI-PPP actions and wider ICT market trends and market potential in Europe. This methodological framework is based on three main components: a market model, a socio-economic impact model and development of Key Performance Indicators (KPIs).

FI-IMPACT has undertaken an analysis and initial mapping based on results from the First Call undertaken by 13 of the 16 FI-PPP Phase 3 Accelerators as at 31 March 2015. The initial aggregated results are very positive demonstrating a good response from both web entrepreneurs and early stage SMEs across Europe. Sub-grantees are developing innovative applications and services leveraging FIWARE based on the specific focus on each individual Accelerator Call. This report<sup>4</sup> provides an overview of the foundation provided by FI-PPP Phase I and Phase II projects and focuses primarily on the initial outputs from Phase 3 Accelerators, analysing 538 projects selected for funding by 13 of the 16 Accelerators.

The report also provides a refined and detailed methodological framework, including the description and the calculation methods of the Key Performance Indicators (KPIs) that will be used to measure and assess the performance of the projects funded by the Accelerators. A further mapping exercise will be undertaken in relation to Call 2 submissions.

Both of these deliverables informed the KPIs and analysis framework implemented in the FI-IMPACT Assessment tools.

#### 1.2. Objectives

The FI-IMPACT Impact Assessment Tools provide a mechanism to collect empirical data from FIWARE FI-PPP Phase 3 funded projects to contribute to the overall impact assessment of the FI-PPP Phase 3 and assist in forecasting the potential impact of this intervention up to 2020. Respondents have access to an Impact Assessment Report which provides feedback on each of the KPIs as well as facilitating benchmarking against the average performance of the wider FIWARE PI-PPP Phase 3 ecosystem.

12/01/2016 Version 2 Page 4 of 28

<sup>&</sup>lt;sup>1</sup> www.FI-IMPACT.eu

<sup>&</sup>lt;sup>2</sup> www.fi-ppp.eu

<sup>&</sup>lt;sup>3</sup> www.fi-impact.eu/media/FI-IMPACT\_D2.1\_ImpactAssessmentGuidebook\_v1.pdf

<sup>&</sup>lt;sup>4</sup> www.fi-impact.eu/media/FI-IMPACT\_D2.2\_Mapping\_InitialKPIMeasurement\_v1.pdf

More information in relation to the KPIs and the assessment framework is available in D2.2 Mapping and Initial KPI Measurement.

#### 1.3. Overview of FI-IMPACT Impact Assessment Tools

FI-IMPACT has developed two impact assessment tools designed to support FIWARE stakeholders in assessing their likely socio-economic impact:

a) *Self Assessment Tool*: This tool is designed to assist promoters of both running projects and intiatives under preparation to assess their potential socio-economic impact. The tool takes the respondent through Innovation Focus, Market Focus, Feasibility, Market Needs and Social Impact.

This tool is publically available to any user who visits the FI-Impact.eu website and sets up a user account. Once an account is set up, the respondent will create an initiative record, answer the questions in the Self Assessment tool and finally access an Impact Assessment Report. This report povidess feedback on each of the content areas and allows respondents to benchmark themselves against the average performance of the wider FIWARE PI-PPP Phase 3 ecosystem. The respondent has access to the data submitted and the Impact Assessment Report via their "My Page" on the FI-IMPACT website. Respondents are welcome to undertake the self assessment several times at different stages of their intiative implementation or to undertake self assessment for different intiatives.

b) *Impact Assessment Tool*: This tool was designed and implemented primarily to support data collection from sub-grantees funded by FIWARE Accelerators under Phase 3 of FI-PPP. As this is a closed community, based on data provided by FIWARE Accelerators, FI-IMPACT sets up project records associated with each funded sub-grantee and provides a unique URL for each intiative to associate the intiative details with a user account. The nominated person for each sub-grantee will set up an account on the FI-IMPACT website, associate the FIWARE FI-PPP funded project with their account and complete the Impact Assessment Questionnaire.

The sub-grantees funded under Call 1 of FI-PPP Phase 3 were invited to complete the Impact Assessment questionnaire during June and July 2015. The outputs of all completed Impact Assessment questionnaire will be analysed and presented in aggregated form to contribute to the overall impact assessment of the FI-PPP Phase 3 and assist in forecasting the potential impact of this intervention up to 2020. The analysis of the aggregated data will be shared in a variety of ways including public deliverables. The sub-grantees funded under Call 2 and 3 of FI-PPP Phase 3 were or will be invited to complete the Impact Assessment questionnaire later in 2015 so that they can also contribute to the final Impact Assessment of the FI-PPP Phase 3.

Each FIWARE FI-PPP Phase 3 sub-grantee and the Accelerator funding it enjoys online access to the data completed via the website on a permission basis (using username and password).

After the sub-grantees related to Call 1 have submitted their questionnaires, FI-IMPACT will then publish an Impact Assessment Report which facilitates sub-grantees to receive feedback on their own project and allow them to benchmark themselves against other funded FIWARE Accelerator FI-PPP Phase 3 projects based on aggregated data.

#### 1.4. Conclusion

The FI-IMPACT Assessment tools were developed within the FI-IMPACT portal framework implemented based on the Django framework and using PostgreSQL Database extensions to ensure that all respondents can access the data submitted and Impact Assessment Report at any stage via their My Page. FIWARE Accelerators also have online access to the data submitted by the sub-grantees that they are funding and the Impact Assessment Reports on a permission log in basis to ensure that the results also feed into the Acceleration process.

While there are some differences in the questions associated with the Organisational Profile and the method by which the respondent enters the Self Assessment Tool or Impact Assessment Tool, the core questions related to the KPIs (Innovation Focus, Market Focus, Feasibility, Market Needs and Social Impact) are similar across both tools. This is necessary to ensure consistency and integrity of the data collected to support benchmarking of initiatives, contribute to the overall impact assessment of the FI-PPP Phase 3 and assist in forecasting the potential impact of this intervention up to 2020.

### 2. Impact Assessment User Guide for FI-PPP Phase 3 sub-grantees

The FI-IMPACT Impact Assessment Tool was designed and implemented to support data collection from sub-grantees funded by FIWARE Accelerators under Phase 3 of FI-PPP.

All sub-grantees funded by FIWARE Accelerators under Phase 3 of the FI-PPP are requested to provide data in relation to the Innovation Focus, Market Focus, Feasibility, Market Needs and potential Social Impact of their project, to assist in undertaking Impact Assessment of the FI-PPP Phase 3. Each sub-grantee completes the Impact Assessment questionnaire (in English) for their specific project online themselves on the FI-IMPACT website (www.FI-IMPACT.eu).

As this is a closed community, based on data provided by FIWARE Accelerators, FI-IMPACT sets up project records associated with each funded sub-grantee and provides a unique URL for each project to associate the project details with a user account. The nominated person for each sub-grantee will set up an account on the FI-IMPACT website.

The data collected through the Impact Assessment questionnaire is considered as confidential and is analysed and presented in aggregated form only to support analysis of the overall impact of the FI-PPP Phase 3. After the data is submitted, only the specific sub-grantee and the Accelerator (who is providing them with grant funding) will be able to view the data submitted through the FI-IMPACT Impact Assessment Questionnaire via the website on a permission basis (using username and password).

The outputs of all questionnaires completed will be analysed and presented in aggregated form to contribute to the overall impact assessment of the FI-PPP Phase 3 and assist in forecasting the potential impact of this intervention up to 2020. The analysis of the aggregated data will be shared in a variety of ways including public deliverables.

This chapter provides a user guide of the Impact Assessment Tool supported by screenshots.

### 2.1. Set up User Account

The nominated project representative will go the FI-IMPACT website (<u>www.FI-IMPACT.eu</u>) and click on User Registration

**Step 1**: To set up a User Account, please insert your email address



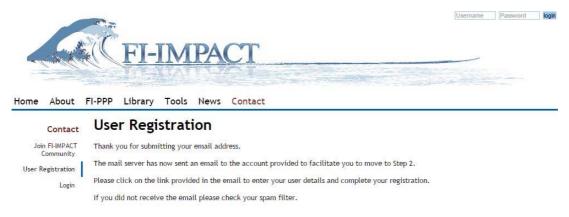


Figure 1: Initial User Registration for Impact Assessment Tool

After submitting your email address, the system will send an email with a link to complete user registration. Since the automated email includes an encrypted link, if it does not arrive in a short time period, please check your spam filter (Subject: FI-IMPACT.EU - Link to complete user registration

**Step 2:** Click on the link provided in the email and set up Username and Password.

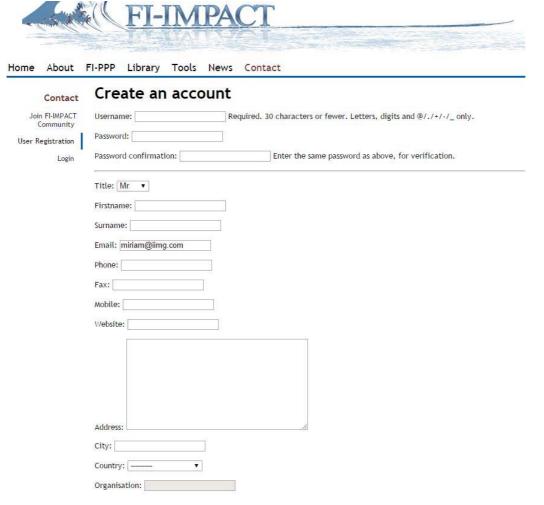


Figure 2: Set up User Account

**Step 3**: Please select and input a Username and Password that you will remember.

Please input your details into the form.

Please note that when you input your organisational name the form will ask you to select either "New Organisation" (so that a new legal entity is established) or click on "Existing Organisation" (if a colleague has already setup a record for this legal entity). If the organization has been registered previously, it will automatically be displayed under the field where you have started to key in the data.

After completing the form, please click "Create the account" at the bottom of the page.

After submitting the user details, you are automatically logged in and redirected to your My Page.

#### 2.2. Associate project record with user account

After the User account is set up, it is necessary for the nominated project representative to use the unique URL provided by FI-IMPACT to associate the project record with the user account.



Figure 3: Associate Project Record with User account

12/01/2016 Version 2 Page 9 of 28

### My Page Ms Miriam Cunningham Impact Assessment of FIWARE Projects Purpose of Survey All sub-grantees funded by FIWARE Accelerators under Phase 3 of the FI-PPP are requested to provide data in relation to the Innovation Focus, Market Focus, Feasibility, Market Needs and potential Social Impact of their project, to assist in undertaking Impact Assessment of the FI-PPP Phase 3 The purpose of this impact assessment survey is to assess the innovation potential, market focus, market sustainability, market needs and societal advantages of the respondent's initiatives. It is intended to: 1) Help respondents identify where they can improve; 2) Help identify where FI-PPP support could be beneficial; 3) Identify hi-potential initiatives; 4) Monitor the potential impact of FI-PPP investment; After finalisation of the survey you will have online access to an Impact Assessment Report comparing your scores with the average performance of other Use of Data The survey data will be analysed to identify good practice or areas where initiatives can benefit from assistance provided by FI-PPP Support Actions. Survey data will be used to perform impact analysis for the European Commission and FI-PPP stakeholders. The respondent will have access to data submitted via their My Page on the FI-IMPACT portal. Survey data will be elaborated by IDC, Italia to contribute to the overall impact assessment of the FI-PPP Phase 3 and assist in forecasting the potential impact of this intervention up to 2020. Survey data and analysis may be shared with participants in the FI-PPP ecosystem, which includes the 16 Phase III accelerator projects, members of the FICORE project, the European Commission and its agents. Survey data may be presented in aggregate form in public documents assessing the overall impact and forecast of the FI-PPP Phase 3 up to 2020. Privacy Statement FI-IMPACT is committed to protecting your privacy. This Privacy statement explains our data processing practices. If you have any requests concerning your personal information or any queries with regard to our processing, please contact us at secretariat@FI-IMPACT.eu FI-IMPACT collects the details provided by you during user registration for the purposes of alerting you of relevant news and deliverables. Your data is not provided to any other third parties not listed in the Use of Data above. Updated: 12 January 2016 Click here to download the Impact Assessment Tool User Guide. Please find your FIWARE projects listed below. CleverCats

Figure 4: My Page to start Impact Assessment Tool

#### 2.3. Undertake Impact Assessment

To commence the Impact Assessment questionnaire, click on "FILL NEW ASSESSMENT FORM FOR THIS PROJECT"

You will then enter the Impact Assessment tool, which is divided into five main sections: Organisational Profile and five Key Performance Indicators: Innovation Focus, Market Focus, Feasibility, Market Needs and Social Impact.

#### **Organisational Profile**

Fill New Assessment Form for this Project

The **Organisational Profile** section collects basic data in relation to organisational type, number of team members involved in the project implementation, numbers of years in operation, solution type, use of FIWARE Enablers and FIWARE grant funding received.

12/01/2016 Version 2 Page 10 of 28

### CleverCats

Project Details				
Project Name	CleverCats			
Acronym	CleverCats			
Organisation	IIMC Ltd			
Country	Irelan <mark>d</mark>			
Organisational Pr	ofile Innovati	on Focus   Market Focus   Feasibility   Market Needs   So	ocial Impact	
Organisation	al Profile			
I confirm that of data and pr		and understand the purpose of the survey, use ent.		
what is the m	aning addres	s of your organisation?		6
City:				]
Are you an SN	NE (<2 <mark>5</mark> 0 emp	loyees)?	O Yes No	
Are you a self	-employed in	dividual entrepreneur?	O Yes O No	
Is your organi	sation owner	by a Large organisation (over 60%)?	O Yes	

How many people are in the implementing team?	
How many full time employees are in your organization?	
What was the organisation's annual turnover in the last complete financial year? $\ensuremath{@}$	
Does your proposal sell/offer an IT solution or a service? ${\mathfrak D}$	Tech provider     Service provider
Is your solution based soley on software or does it include also a hardware component?	<ul><li>Purely software</li><li>Software and Hardware</li></ul>
Which FIWARE Generic Enablers are being used (or planned to be used) in the project?	2D-3D-Capture 2D-UI 3D-UI-WebTundra 3D-UI-XML3D Application Mashup Augmented Reality Authorization PDP Backend Device Management BigData Analysis Cloud Rendering Complex Event Processing Configuration Manager-IoT Discovery Configuration Manager-Orion Context Broker Content Based Security - CBS Data Viz - SpagoBI GIS Data Provider Gateway Data Handling GE IaaS Resource Management GE Identity Management Interface Designer IoT Broker Marketplace Monitoring GE Network Information and Control Object Storage GE PEP Proxy POI Data Provider PaaS Manager Policy Manager Protocol Adapter Publish/Subscribe Context Broker Real Virtual Interaction Repository Revenue Settlement and Sharing System Security Monitoring Self-Service Interfaces Software Deployment and Configuration Store Stream-oriented Synchronization Virtual Characters

12/01/2016 Version 2 Page 12 of 28

### Which FIWARE Specific Enablers are being used (or planned to be used) in the project? Please indicate Specific Enablers by Domain

Manufacturing Specific Enablers:	□ 3D Scan □ Advanced Management of Virtualized Assets (MoVA) □ Collaborative 3D Web Viewer □ Collaborative Asset Management □ Collaborative Business Process Management □ Data Interoperability Platform Services □ Dynamic Visualisation and Interaction (DyVisual) □ DynamicCEP □ Generation and Transformation of Virtualized Assets (GeToVA) □ Metadata and Ontologies Semantic Matching □ Secure Event Management □ SEMed □ Shopfloor Data Collection □ Supply Chain & Business Ecosystem Apps □ Unstructured and Social Data Analytics
Media Specific Enablers:	3D Map Tiles App Generator Audio Mining Augmented Reality - Fast Feature Tracking Augmented Reality - Marker Tracking Content Enrichment Content Optimisation Context Aware Recommendation Fusion Engine Game Synchronization Geospatial - POI Interface Geospatial - POI Matchmaking HbbTV Application Toolkit Leaderboard Networked Virtual Character Open City Database OpenDataSoft POIProxy Reality Mixer - Camera Artifact Rendering Reality Mixer - Reflection Mapping Recommendation as a Service Second Screen Framework Social Network TV Application Layer Visual Agent Design

12/01/2016 Version 2 Page 13 of 28

eHealth Specific Enablers:	Fall Risk Evaluation GEO-FENCING Health Questionnaire Service Local Data Processing Service Local Data Storage Service Mediation Service Monitoring Service Motion Evaluation Notification Service PACS Real Time Communication Service Security & Privacy-CMS Security & Privacy-IAC Security & Privacy-TSL Connectivity Service Connectivity Service Connectivity Service Backend Device Management EHR epSOS SE Event Service Semantic Enricher Sensor Data Collection Service Targeting & Profiling Service Time Service SE
Energy Specific Enablers:	Contract Information (ContractInformation2Orion **) Social Events Interface (Social2Orion **) Weather Condition Interface (WeaFor2Orion **) Metering (Metering2Orion **) Contract Tailor Processor (ContractManager **) Protocol Adapter AMM (Sensor2AMI **) Issue Detector Processor (Cosmos2SCILAB + INP-SCILAB + SCILAB2Orion **) OBDC Event Sink (EvSi) DSE Scene Manager DSE Temporal Consistency DSE FINESCE API Mediator (FAM) DSE Production Planning and Control System Integrator (PPSI) DSE Generation Schedule Manager DSE Production Schedule Manager DSE Component Composition Framework DSE
How much grant funding will be provided by the FIWARE Accelerator? ②	
How many years has your organisation been operational?	
Submit	

Figure 5: Organisational Profile of Impact Assessment Tool

As each form is complete, the tab will change colour to illustrate progress – green indicates that all mandatory fields have been completed; yellow indicates that that section of the form is partly completed and grey indicates that this section has not been started yet. This allows you to track your progress when clicking between sections and completing the requested information.

The next section is focused on Innovation Focus.

#### **Innovation Focus**

The Innovation indicator expresses the level of originality, maturity and sustainability of innovation to a product or service in an organization's go to market strategy. The single

measures are used to create the innovation indicator but are also used in the calculation of Market Focus and Feasibility Indicators. Several conditions affect the innovation Indicator. An innovative product or service can make a significant Impact in the market if you are ready to implement it, but can conceal substantial engineering, business planning, development, testing and marketing effort if the product or service is still in the planning phases. If the innovation is being developed and validated among colleagues and potential clients the innovation's real market potential is increased. Innovation is quite healthy in organizations if it is part of a strategy but can be quite resource consuming where stand-alone.

The **Innovation** section focuses on the Technology Readiness Level, Innovation type (Incremental or Disruptive Innovation), Level of competition in the market, Concept development (single person or group effort) and Business idea strategy (Standalone offering or part of existing strategy).

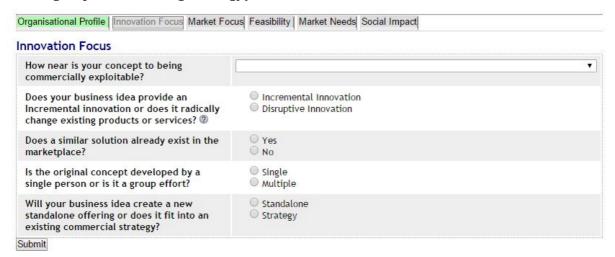


Figure 6: Innovation Focus of Self Assessment Tool

The next section is focused on Market Focus.

#### **Market Focus**

The Market Focus indicator reflects the quality and relevance of your knowledge of customer needs in your target market(s), the extent to which you have gathered knowledge about target customer groups, and if your initiative has an appropriate strategy and implementation plan. This indicator measures the level of your "customer development" activities: whether you have already approached customers to collect feedback on your product or service - or co-design feature sets, and to what extent you have developed a customer acquisition strategy.

This section focuses on providing data related to the business model, revenue division across business model(s), primary market sector, secondary market sectors, market channel, timing of product entry into market, verification of value proposition, status of commercial strategy development, target market, level of competition and status of the market strategy.

Organisational Profile   Innovation Focus   Market Focus   Feasit	oility Market Needs Social Impact
Market Focus	
Select the Business Model that best reflects your idea: ②	Production model  Markup model  Subscription model  Usage fees model  Rental model  License model  Advertising model  Transactions/Intermediation model  Freemium model  Customer analysis model
How will your expected revenues be divided among	
the business models chosen above?	% subscriptions
	% licenses  % advertising
	% customer analysis income
In which primary market sector(s) do you plan to sell your product or service?	Accommodation and Food Service Activities (Hotels, Restaurants, Cafès, etc.) Agriculture, Forestry and Fishing (Farms, Fishermen, etc.) Arts, Entertainment and Recreation (Cinemas, Theatres, Museums, etc.) Business Services (Lawyers, Engineers, Consultants, Software Developers, Advertising and Marketing Agencies, etc.) Construction Consumer Education (Schools, Universities, etc.) Financial Services (Banks, Insurance, etc.) Government (Municipalities, Local and Central Institutions, etc.) Healthcare (Hospitals, Doctors, Practitioners and Physicians, etc.) Horizontal (Solutions Suitable for every Verticals) Manufacturing Mining and Quarrying Retail and Wholesale Telecom and Media (Telco Companies, Broadcasting, etc.) Transport and Logistics Utilities (Energy, Gas, Water Providers, etc.)
Why are you targeting or prioritising this market sector?	
If you are targeting any secondary market sectors, please select:	Accommodation and Food Service Activities (Hotels, Restaurants, Cafès, etc.) Agriculture, Forestry and Fishing (Farms, Fishermen, etc.) Arts, Entertainment and Recreation (Cinemas, Theatres, Museums, etc.) Business Services (Lawyers, Engineers, Consultants, Software Developers, Advertising and Marketing Agencies, etc.) Construction Consumer Education (Schools, Universities, etc.) Financial Services (Banks, Insurance, etc.) Government (Municipalities, Local and Central Institutions, etc.) Healthcare (Hospitals, Doctors, Practitioners and Physicians, etc.) Horizontal (Solutions Suitable for every Verticals) Manufacturing Mining and Quarrying Retail and Wholesale Telecom and Media (Telco Companies, Broadcasting, etc.) Transport and Logistics Utilities (Energy, Gas, Water Providers, etc.)

Which primary consumer market are you targeting?  Select appropriate elements from the list: Health and Wellness (training and nutrition programs, ehealth platforms, online psychologists counselling, geolocating healthcare professional finding apps, etc.); Transport and Logistics (bike sharing, smart parking, electonic toll collection, taxi fleet management, mobile ticketing etc); Energy and Home Automation (door opening automation, energy metering, heating consumption management, etc); Leisure and Gaming (online communities/forums to share information; game/simulation platforms; location-based services to share activities, etc); DYI and Design (3D printing costumization tools, 3D maps platforms, etc.); Shopping (trading/sales platforms, online marketplaces (organic products, cars items), food information platforms, etc.); Education and Culture (face-to-face peer learning, digital knowledge testing platform, heritage sites information, ebooks, etc.); Citizen Engagement (real-time exchange of social geo-based information, citizens-council communication platforms, public crime info exchange, etc.); Environment and Nature (real-time air pollution info, green areas monitoring apps, gardening info, soil contamination analysis, etc.); Other	Health and Wellness Transport and Logistics Energy and Home Automation Leisure and Gaming DYI and Design Shopping Education and Culture Citizen Engagement Environment and Nature Other Not Applicable
Why are you targeting this market sector?	
If you are targeting any secondary consumer market sectors, please select:	Health and Wellness Transport and Logistics Energy and Home Automation Leisure and Gaming DYI and Design Shopping Education and Culture Citizen Engagement Environment and Nature Other Not Applicable
Why are you targeting these additional markets?	

12/01/2016 Version 2 Page 17 of 28

My City or Region My Country Global
Multiple Countries
•
No competition  Medium competition  High competition
<ul> <li>No, value proposition based on vision and internal discussion</li> <li>Value proposition validated through surveys and market studies</li> <li>Value proposition validated through interviews and meetings with customers</li> </ul>
<ul> <li>Preparing sales materials and channels</li> <li>Sales materials available and channels activated</li> <li>First customers acquired through established channels</li> </ul>
<ul> <li>Defining a market strategy to create demand</li> <li>Started promoting the vision</li> <li>Early adopter customers acquired</li> </ul>
<ul> <li>Defining the competitive position on the market</li> <li>Company positioned and sales strategy defined</li> <li>Executing sales strategy to gain market share</li> </ul>

Figure 7: Market Focus of Impact Assessment Tool

The next section is focused on Feasibility.

#### **Feasibility**

The Feasibility indicator assesses to what extent you have assessed the economic viability of your business, and if you have already provided for the necessary funds for the startup phase. This indicator assesses whether you are aware of the funding required to start and grow your business, and whether you have secured sources for these funds.

This section focuses on capital requirements, levels of funding secured to date, estimated sales growth over the next four years, awareness of customer acquisition costs and scale up plans for sales and marketing.

12/01/2016 Version 2 Page 18 of 28

easibility	.1	1 100	.1	W 1
Have you estimated and provided for the capital investments required until revenues can sustain your business?	<ul> <li>In the process of estimating the investment required</li> <li>Capital requirements estimated and investors contacted</li> <li>Capital requirements covered until self-sustainable</li> </ul>			
What is the % of required funding already secured?				
Have you estimated how much your sales will grow on a yearly basis?	Committed	what the potential g to a growth rate in t rowth rate with sale	the business plan	
What is your average expected growth rate for the next four years? (%)	Year 1:	Year 2:	Year 3:	Year 4:
Have you estimated the cost and time required to acquire a new customer in your target market?	<ul> <li>Estimated c</li> </ul>	lyzed the customer a ustomer acquisition stomer acquisition co	cost and time	real sales
Have you planned for expanding your sales force and marketing activities to match the expected growth rate?	<ul> <li>No plans for sales force hiring and increased marketing activities</li> <li>Scale-up plans defined but not yet launched</li> <li>Scale-up plans launched or set to start at a definite date, including hiring plan for sales people</li> </ul>			

Figure 8: Feasibility Section of Impact Assessment Tool

The next section is focused on Market Needs.

#### **Market Needs**

The Market Needs Indicator reflects the extent to which perceived user benefits associated with a product or service are aligned with real-market needs, based on a comparative analysis of IDC Vertical Market Survey results.

One set of indicators are outlined for business and government sectors (B2B and B2G) with a second set of indicators outlined for consumer markets (B2C), as the respective market needs are significantly different.

If the product / service is focused on a B2B or B2G market sector, you should complete the first section. You have six stars which should be allocated appropriately across the benefits listed, based on relative weights of the most important perceived benefits of your product and service.

If the product / service is focused on a B2C market sector, the respondent should complete the second section. You have six stars which should be allocated appropriately across the benefits listed, based on relative weights of the most important perceived benefits of your product and service.

Organisational Profile   Innovation Focus   Market Focus   Feasibility   Market Needs   Social	I Impact
Narket Needs	
Which are the main expected benefits your solution will provide for business market sector? (Complete this sector if you selected any b sector in Market Focus section) Please rate the benefits between 0 and 6 stars each, so there are no more than 6 stars used in to	usiness market
Reducing operational costs:	•
Improving sales performance:	
Improving marketing effectiveness:	
Enhancing customer (citizen for public sector, patient for healthcare) care:	•
Innovating the product or service companies sell/provide:	
Strenghtening multi-channel delivery strategy:	
Simplifying regulatory tasks and complying with regulations:	
Improving data protection:	•
Increasing use and distribution of open data and transparency:	
Improving scalability of existing tools:	
Improving operational efficiency:	
If you selected consumer markets as one of your market sectors in are the main expected benefits your solution will provide for consulplease rate the benefits between 0 and 6 stars each, so there are no more than 6 stars used in to	mer market(s)?
Answering communication/collaboration needs:	•
Providing better entertainment:	
Improving quality of life:	•
Simplifying daily tasks:	•
Reducing/Saving time:	
Having easier and faster access to information/services:	
Saving money:	·

Figure 9: Market Needs of Impact Assessment Tool

The responses provided will be assessed against the top 5 needs for the primary market sector based on a comparative analysis of IDC Vertical Market Survey results to provide you with actionable feedback in relation to market priorities based on feedback from industry leaders.

The next section is focused on Social Impact.

#### **Social Impact**

The Social Impact Indicator reflects the extent to which the project has social impact in 11 key areas and contextualises this against the average social impact of all surveyed projects in these areas

This section focuses on identifying the specific social benefits that your project will support and the contribution to quality of life for specific social groups. The respondent should indicate the contribution of the product /service to these indicators where 1 = no impact and 5 = Very high impact

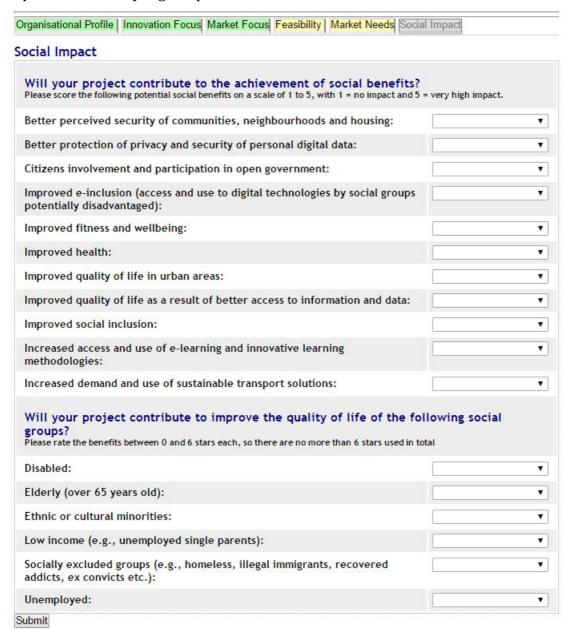


Figure 10: Social Impact Section of Impact Assessment Tool

#### 2.4. My Page

The respondent can monitor the status in relation to each section of the Self Assessment Tool at any stage via their My Page

If it was necessary to take a break when completing the questionnaire, when you wish to continue, you should LOG IN using your Username and Password. After LOG IN you will be redirected to your personal My Page and can view the data submitted to date.

To continue submitting data, please click on CONTINUE FORM SUBMISSION at the bottom of the project record

#### CleverCats

Please find your submission(s) below.

Submission started on June 7, 2015, 12:43 p.m.

This submission is incomplete. You need to complete and submit each form.

- · Organisational Profile Form Submitted View | Submit
- · Innovation Focus Form Submitted View | Submit
- Market Focus Form Submitted View | Submit
- · Feasibility Form Submitted View | Submit
- · Market Needs Form Submitted View | Submit
- · Social Impact Form Not Started Start

Please Continue Form Submission.

When all sections of the form have been successfully completed, you can then submit the complete data set for analysis – click "finalise submission"

#### CleverCats

Please find your submission(s) below.

Submission started on June 7, 2015, 12:43 p.m.

This submission is ready to be finalised. Please note that after your submission is finalised you will not be able to edit the data in this session any further.

- · Organisational Profile Form Submitted View | Submit
- Innovation Focus Form Submitted View | Submit
- · Market Focus Form Submitted View | Submit
- · Feasibility Form Submitted View | Submit
- Market Needs Form Submitted View | Submit
- · Social Impact Form Submitted View | Submit

Please click Finalise submission.

After the process has been finalised you can view the data submitted via "View Submission"

#### CleverCats

Please find your submission(s) below.

Submission finalised on June 7, 2015, 1:03 p.m.

This submission has been finalised. Please click View Submission to see content submitted.

- · Organisational Profile
- Innovation Focus
- Market Focus
- Feasibility
- Market Needs
- Social Impact

Figure 11: My Page - Access to data submitted via Impact Assessment Tool

You can go back at any stage and view the data submitted at a point in time.

After the sub-grantees related to Call 1 have submitted their questionnaires, FI-IMPACT will then publish an Impact Assessment Report which facilitates sub-grantees to receive feedback on their own project and allow them to benchmark themselves against other funded FIWARE Accelerator FI-PPP Phase 3 projects based on aggregated data.

### 2.5. Technical Support

If you require any technical support while completing the Impact Assessment tool, please send an email outlining your query to <a href="mailto:secretariat@FI-IMPACT.eu">secretariat@FI-IMPACT.eu</a>

12/01/2016 Version 2 Page 23 of 28

### 3. Self Assessment / Impact Assessment Report

After finalising the questionnaire, the data submitted is analysed and respondents have online access to the Impact Assessment Report as a link on your My Page

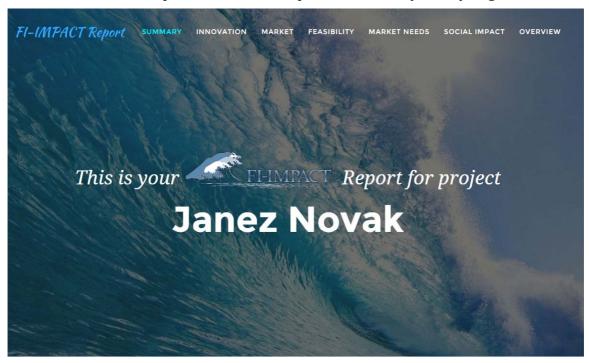




Figure 12: Impact Assessment Report - Project Summary

The Innovation section focused on assessment of the level of originality, maturity and sustainability of innovation to a product or service in an organization's go to market strategy. The score is calculated and compared against the baseline data of all other finalised assessments.

The speedometer presents the score in Low/Medium/High ranges (red, yellow, green areas). The large pointer is represents the Assessment score, the small pointer in the speedometer range belt represents the average score of all assessments finalised to date. The dimmed "chunks" near the axis of the speedometer represent the distribution of all assessments with relevant level of score.



Figure 13: Impact Assessment Report - Innovation

The Market Focus indicator reflects the quality and relevance of the knowledge of customer needs in the target market (s), the extent to which you have gathered knowledge about target customer groups, and if your initiative has an appropriate strategy and implementation plan.

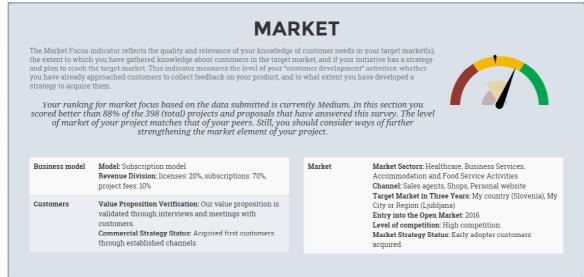


Figure 14: Impact Assessment Report - Market Focus

The Feasibility indicator assesses to what extent you have assessed the economic viability of your business, and if you have already provided for the necessary funds for the startup phase. This indicator assesses whether you are aware of the funding required to start and grow your business, and whether you have secured sources for these funds.

Market Needs reflects the the extent to which perceived user benefits associated with a product or service are aligned with real-market needs, based on an analysis of IDC Vertical Market Survey results. The score is calculated out of provided data in the range of 1 (low) to 10 (high). Aside to the score the user is given the list of the "Top 5" Market needs other projects in the same Target Market are addressing.



Figure 15: Impact Assessment Report - Feasibility



Figure 16: Impact Assessment Report - Market Needs

12/01/2016 Version 2 Page 26 of 28

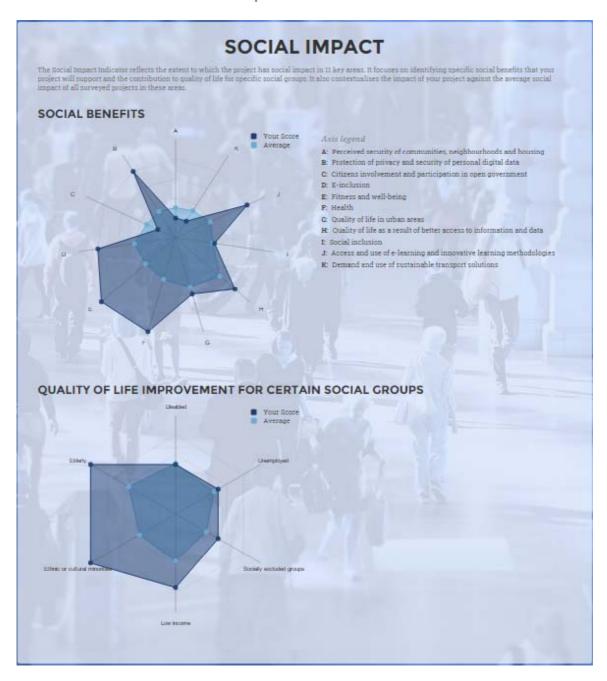


Figure 17: Impact Assessment Report - Social Impact

Social Impact reflects the extent to which the assessed project has social impact in 11 key areas. It focuses on identifying specific social benefits that the project will support and the contribution to quality of life for specific social groups.

Results are represented in a so called "spider diagram" where the assessed project graph is dark in colour and the baseline graph a lighter colour.

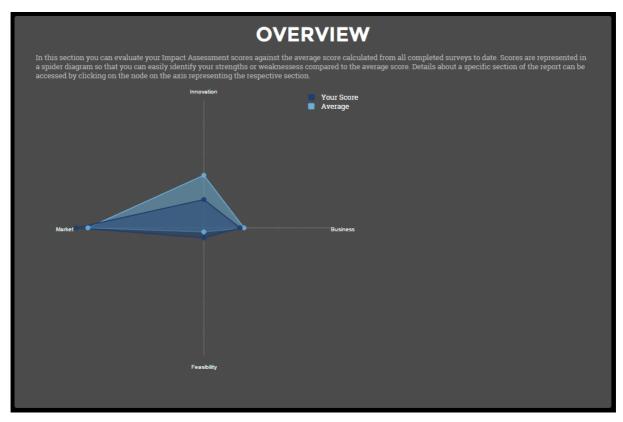


Figure 18: Impact Assessment Report on - Overview

The overview page visualize the assessed project based on the Innovation, Business, Market and Feasibility indicators as a whole and compares it to the average projects assessed up to date. It is designed to help the user to identify strengths or weaknesses compared to the average score.

### 3.1. Technical Support

If you require any technical support while revieving the Assessment Report, please send an email outlining your query to <a href="mailto:secretariat@FI-IMPACT.eu">secretariat@FI-IMPACT.eu</a>